

RISK MANAGEMENT

LEVEL **8**

Professional Diploma in

# Banking Risk Management Practices (including Operational Risk and Conduct Risk)

2022-2023

# Who we are

## IOB

IOB is a professional community of over 32,900 members who work in banking, investment funds and international financial services on the island of Ireland. Professional development of our members through education is at the heart of what we do. IOB provides university level programmes to enable our members achieve and sustain their professional qualifications and Continuing Professional Development (CPD) – essential in meeting customer and regulatory expectations. More than 8,500 individuals studied with us last year and over 23,800 members are registered for CPD schemes administered by IOB.

## Excellence in education – a recognised college of UCD

As a recognised college of University College Dublin (UCD) and the standout financial services educator, we offer qualifications of the highest standard. We currently have more than 40 programmes ranging from Professional Certificates (level 7) on the National Framework of Qualifications (NFQ) to Masters Degrees (level 9). We design our programmes to be practical and relevant, and grounded in academic rigour.

## Award

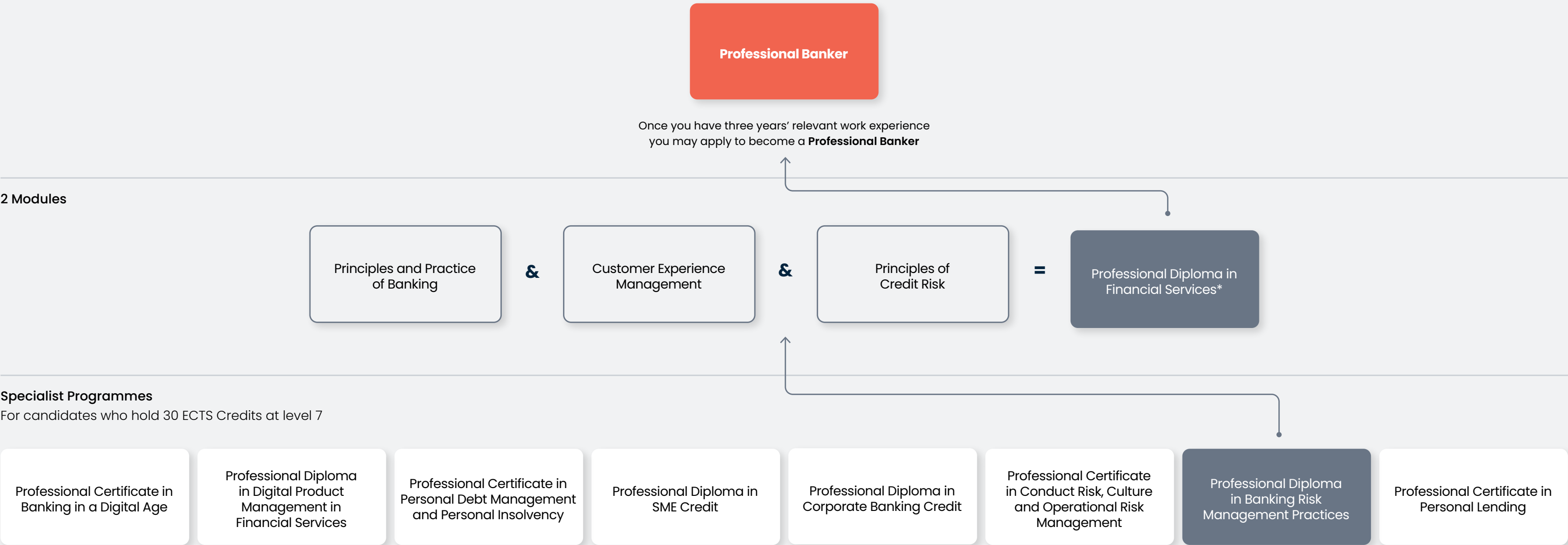
Upon successful completion of the programme, participants will be awarded the Professional Diploma in Banking Risk Management Practices by UCD. This is a level 8 qualification on the NFQ and carries 25 ECTS.

Completing this programme will allow participants to stand out among their peers, providing participants with a competitive advantage with colleagues, clients and prospective employers by developing the necessary skills and experience needed to succeed in today's dynamic work environment.

# Pathway to Professional Banker Designation for Professional Diploma in Banking Risk Management Practices Holders

THIS PROGRAMME IS ON THE PATHWAY TO PROFESSIONAL BANKER DESIGNATION

Professional Banker Designation



# Introduction

### Who is this programme for?

The Professional Diploma in Banking Risk Management Practices is a risk management programme specifically designed for risk professionals (including compliance professionals) who are working in the banking industry.

The programme was designed in conjunction with risk management and compliance professionals working in banking and will equip you with the necessary technical risk skills and risk knowledge, as well as providing you with a benchmark qualification that is recognised in the banking industry.

The programme is relevant to people who are risk professionals and people who wish to develop a career in risk management including:

- Those working in banking and financial institutions in areas such as, compliance, operational risk, internal audit, credit review, legal and finance
- Frontline staff who wish to gain a deeper understanding of banking risk management practices
- The programme is also a progression for those who have completed the Professional Certificate or Diploma in Compliance.

### How you will benefit

After completing this programme, you will be able to:

- Explain the key risks facing banks in Ireland and discuss the strategies to manage them
- Outline the components of risk management frameworks and advise colleagues and management on their application
- Evaluate risk MI including Key Risk Indicator (KRI) data and trend analysis and communicate clearly relevant insights to the appropriate stakeholders in an appropriate format and timely manner
- Draw on your knowledge and skills acquired in the subject area to advance your professional and personal career ambitions
- Review CBI, ECB, and other relevant sources for advances in best practice in banking risk management practices.

### Award

Upon successful completion of the programme, participants will be awarded the Professional Diploma in Banking Risk Management Practices by UCD. This is a level 8 qualification on the NFQ and carries 25 ECTS.



# Curriculum

This programme comprises of four modules as follows:

- 1. Operational Risk Management Practices
- 2. Banking Risk Management Framework, Culture and Conduct Risk
- 3. Introduction to Economic and Regulatory Capital Requirements, Credit Risk and Pricing
- 4. Portfolio and Front Line Pricing for Risk, Funding and Liquidity Risk

This module runs in Autumn, Spring and Summer Trimesters

- 1. Operational Risk Management Practices**  
(NFQ Level 8, 10 ECTS)
- Operational risk defined
  - The importance of operational risk and the Probability Risk and Impact System (PRISM)
  - The differences between operational risk and other types of risk
  - Recent failures in operational risk
  - Operational risk basics
  - Three lines of defence
  - Operational risk taxonomies
  - Operational risk management frameworks
  - Risk capacity
  - Risk appetite statements
  - Risk policies
  - Risk pricing and capital
  - Risk information, Key Risk Indicators (KRIs) reporting and KRI framework
  - Risk assessment
  - Risk management and action plans
  - Risk modelling
  - Insurance mitigation.
  - The practical workshop areas will include inter alia:
  - Financial crime prevention
  - Anti-Money Laundering/Countering of Financing of Terrorism
  - Know Your Customer, Irish and UK Anti- Corruption laws
  - External and internal fraud
  - Information security, IT resilience, cybercrime
  - Outsourcing
  - Business continuity planning
  - Data quality and other practical areas.

This module runs in Autumn and Spring Trimesters

- 2. Banking Risk Management Framework, Culture and Conduct Risk**  
(NFQ level 8, 5 ECTS)
- Definition of conduct risk
  - How does conduct risk transpire
  - Application to retail and wholesale markets
  - Conduct risk as defined by the FCA and what lies at its core i.e. seeking the best outcome for the customer
  - Drivers/causes of conduct risk
  - Constituents of conduct risk including behavioural economics
  - Conduct risk frameworks and its relationship with the overall banking risk framework
  - Conduct risk appetite statements
  - Conduct risk policies and common metrics for assessing conduct risk performance in an organisation
  - How conduct risk relates to operational risk
  - The difference between conduct risk and compliance
  - Conduct risk impacts on customers, on employees, the financial institution and on markets (positive/negative)
  - How ethical behaviours and decisions can improve customer outcomes
  - Applying the theory to a number of real life Irish and UK examples using case studies
  - Risk governance
  - People, roles and responsibilities
  - The Board
  - The CRO
  - Wider reporting
  - Systems and documentation
  - Risk management process
  - Risk culture
  - Leadership and risk culture
  - The role of the risk management function in risk culture
  - The place of other staff in risk culture
  - Evaluating risk culture.

This module runs in Summer Trimester only

- 3. Introduction to Economic and Regulatory Capital Requirements, Credit Risk and Pricing**  
(NFQ level 8, 5 ECTS)
- Economic Capital
  - Regulatory Capital
  - The different types of capital instruments
  - CRDIV
  - Risk Weighted Assets
  - ICAAP
  - Risk and Return Methodologies
  - Customer Grading and Scoring
  - Principles of Credit Risk Management
  - Calculation of Impairment Provisions.

This module runs in Autumn Trimester only

- 4. Portfolio and Front Line Pricing for Risk, Funding and Liquidity Risk**  
(NFQ level 8, 5 ECTS)
- Asset and Liability Management
  - The underlying risks inherent in a balance sheet, e.g. liquidity risk
  - The main pre-crisis practices in liquidity risk management that lead to unstable balance sheet structures
  - The impact of current regulatory developments on balance sheet structures
  - Pricing for Risk.

# Further Information

## Entry requirements

Individuals seeking admission to the Professional Diploma in Banking Risk Management Practices will have:

- 3 years' experience (full time) in a relevant Banking role and completed the Professional Diploma in Financial Advice or equivalent 30 ECTS Level 7 programme
- or
- Individuals who possess an Honours degree (min. H2.2, Level 8 NFQ)
- or
- Admission will also be considered from experienced professionals who do not meet the minimum admission requirements as set out above, who can demonstrate learning based on work and training experience.

## Professional body membership

You must be a current member of IOB, or become a member, to undertake this programme.

## Delivery

The programme will be delivered via blended learning with online webinars and recorded lectures.

## Duration

It is recommended that participants study the programme over at least two trimesters.

## Assessment

The Operational Risk Management Practices module is assessed by:	
Continuous assessment	10%
An end of trimester two-hour written exam	90%

The Banking Risk Management Framework, Culture and Conduct Risk module is assessed by:	
An end of trimester two-hour written exam	100%

The Introduction to Economic and Regulatory Capital Requirements, Credit Risk and Pricing module is assessed by:	
Continuous assessment	20%
An end of trimester two-hour written exam	80%

This Portfolio and Front Line Pricing for Risk, Funding and Liquidity Risk module is assessed by:	
Continuous assessment 1	40%
Continuous assessment 2	60%

## Fees

Module	Fee
Operational Risk Management Practices	€625
Banking Risk Management Framework, Culture and Conduct Risk	€520
Introduction to Economic and Regulatory Capital Requirements, Credit Risk and Pricing	€520
Portfolio and Front Line Pricing for Risk, Funding and Liquidity Risk	€520

## How to apply

To apply online, visit [www.iob.ie/bankriskmgmtpractices](http://www.iob.ie/bankriskmgmtpractices)

## Contact us

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# Key Dates 2022–2023

## 2022

Autumn Trimester September 2022 – January 2023	Key Dates
Closing date for applications*	19/09/2022
Closing date for module registrations (Including fees)	07/10/2022
Trimester start date**	13/10/2022
Re-registration closing date	11/11/2022
Module withdrawal date	11/11/2022
Exam period	02/01/2023 – 21/01/2023
Exam results release date	03/03/2023

## 2023

Spring Trimester January 2023 – May 2023	Key Dates
Closing date for applications*	27/01/2023
Closing date for module registrations (Including fees)	10/02/2023
Trimester start date**	07/02/2023
Re-registration closing date	20/03/2023
Module withdrawal date	20/03/2023
Exam period	06/05/2023 – 20/05/2023
Exam results release date	30/06/2023

## 2023

Summer Trimester June 2023 – September 2023	Key Dates
Closing date for applications*	26/05/2023
Closing date for module registrations (Including fees)	09/06/2023
Trimester start date**	06/06/2023
Re-registration closing date	14/07/2023
Module withdrawal date	14/07/2023
Exam period	02/09/2023 – 16/09/2023
Exam results release date	27/10/2023

\* Places may be available after this date depending on availability

\*\* Member Resources in IOB Learn



# IOB Learn

IOB members gain exclusive access to IOB Learn, our innovative personalised learning platform and mobile app. Powered by artificial intelligence, this dynamic platform is a first in Irish education. IOB Learn helps you keep pace with a sector in transformation.

### Access exclusive content

Access the latest industry insights and thought leadership on financial services. Follow content channels in topics such as risk, compliance, digital innovation and ESG to stay up to date with sector trends and best practices.

### Learn at your pace

Learn at a time and pace that suits you with the full library of archived IOB events and webinars. IOB Learn is your ticket to the conversations that matter.

### Start a new pathway

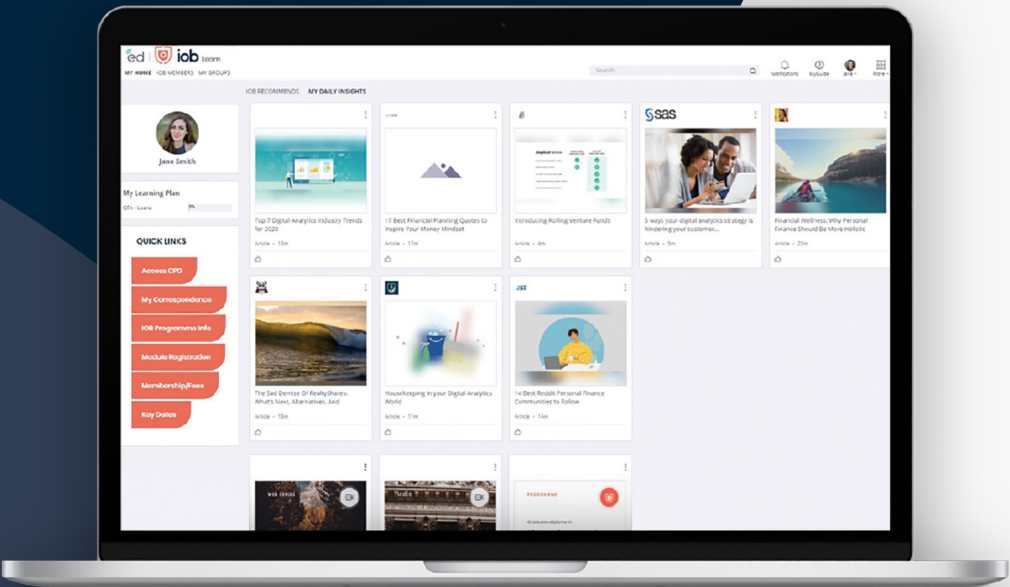
Set your own learning goals and follow a learning pathway to boost your skillset. See how IOB Learn's algorithm can help you to gain expertise with bitesize content and courses.

### Explore your module and CPD resources

Find your module materials, resources and CPD content for professional designations on one dedicated platform.

### Boost your wellbeing

The Wellness Channel on IOB Learn has a suite of inspiring courses, videos and articles from international experts to help you manage stress and develop positive new habits.



## Learn. Connect. Progress.

IOB Learn powers your professional development.



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Log CPD hours on-the-go





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